

Gender Pay Gap Report for Non-Academic Employees of Cavite State University Academic Year 2024–2025

*-Maria Soledad Mojica Lising, PhD and Ian Gonzales
Department of Economics, Cavite State University*

1. Introduction

This report investigates the presence, or absence, of gender pay gap among the non-academic employees of Cavite State University, both permanent and casual. The purpose is to examine whether or not there are disparities in compensation between male and female non-academic employees using their employment ranks and Salary Grade (SG) levels as proxies for pay.

The University follows a standardized compensation framework based on the **Salary Grade system** mandated by the Philippine government through Republic Act No. 11466 or “The Salary Standardization Law (SSL) of 2019” (see Table below). The policy behind the SSL is to “ensure that government personnel receive fair and equitable compensation reflecting the principle of equal pay for work of equal value”. Thus, **salary/compensation is determined primarily by position and qualification, and therefore equal regardless of sex or gender and employment type**. However, analyzing the **distribution of male and female employees across salary grades** and ranks helps us understand patterns in representation and possible *indirect disparities*.

| SECOND TRANCHE | | | | | | | | |
|----------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Salary Grade | Step 1 | Step 2 | Step 3 | Step 4 | Step 5 | Step 6 | Step 7 | Step 8 |
| 1 | 14,051 | 14,164 | 14,278 | 14,393 | 14,509 | 14,626 | 14,743 | 14,862 |
| 2 | 14,925 | 15,039 | 15,149 | 15,258 | 15,371 | 15,484 | 15,599 | 15,714 |
| 3 | 15,852 | 15,971 | 16,088 | 16,205 | 16,329 | 16,445 | 16,571 | 16,693 |
| 4 | 16,833 | 16,956 | 17,084 | 17,209 | 17,337 | 17,464 | 17,594 | 17,724 |
| 5 | 17,866 | 18,000 | 18,133 | 18,267 | 18,401 | 18,535 | 18,675 | 18,813 |
| 6 | 18,957 | 19,098 | 19,239 | 19,383 | 19,526 | 19,670 | 19,816 | 19,963 |
| 7 | 20,110 | 20,258 | 20,408 | 20,560 | 20,711 | 20,865 | 21,019 | 21,175 |
| 8 | 21,448 | 21,642 | 21,839 | 22,035 | 22,234 | 22,435 | 22,638 | 22,843 |
| 9 | 23,226 | 23,411 | 23,599 | 23,785 | 23,976 | 24,170 | 24,364 | 24,568 |
| 10 | 25,586 | 25,790 | 25,996 | 26,203 | 26,412 | 26,623 | 26,835 | 27,050 |
| 11 | 30,024 | 30,308 | 30,597 | 30,889 | 31,185 | 31,486 | 31,790 | 32,099 |
| 12 | 32,245 | 32,529 | 32,817 | 33,105 | 33,403 | 33,702 | 34,004 | 34,310 |
| 13 | 34,421 | 34,733 | 35,049 | 35,369 | 35,694 | 36,022 | 36,354 | 36,691 |
| 14 | 37,024 | 37,384 | 37,749 | 38,118 | 38,491 | 38,869 | 39,252 | 39,640 |
| 15 | 40,208 | 40,604 | 41,006 | 41,413 | 41,824 | 42,241 | 42,662 | 43,089 |
| 16 | 43,560 | 43,966 | 44,378 | 44,795 | 45,216 | 45,642 | 46,073 | 46,509 |
| 17 | 47,247 | 47,727 | 48,213 | 48,705 | 49,203 | 49,708 | 50,218 | 50,735 |
| 18 | 51,304 | 51,832 | 52,367 | 52,907 | 53,456 | 54,010 | 54,572 | 55,140 |
| 19 | 56,390 | 57,065 | 57,753 | 58,453 | 59,167 | 60,004 | 60,854 | 61,719 |
| 20 | 62,967 | 63,642 | 64,332 | 65,037 | 65,757 | 66,491 | 67,239 | 68,001 |
| 21 | 70,013 | 71,000 | 72,004 | 73,024 | 74,061 | 75,115 | 76,185 | 77,269 |
| 22 | 78,162 | 79,277 | 80,411 | 81,564 | 82,735 | 83,927 | 85,139 | 86,364 |
| 23 | 87,315 | 88,574 | 89,855 | 91,163 | 92,502 | 93,863 | 95,245 | 96,650 |
| 24 | 98,185 | 99,721 | 101,283 | 102,871 | 104,483 | 106,123 | 107,799 | 109,431 |
| 25 | 111,727 | 113,478 | 115,254 | 117,062 | 118,899 | 120,766 | 122,664 | 124,591 |
| 26 | 126,252 | 128,228 | 130,238 | 132,280 | 134,356 | 136,466 | 138,608 | 140,788 |
| 27 | 142,663 | 144,897 | 147,169 | 149,477 | 151,762 | 153,880 | 156,207 | 158,723 |
| 28 | 160,469 | 162,968 | 165,548 | 168,194 | 170,834 | 173,320 | 175,803 | 178,572 |
| 29 | 180,492 | 183,332 | 186,218 | 189,151 | 192,131 | 194,797 | 197,870 | 200,993 |
| 30 | 203,200 | 206,401 | 209,558 | 212,766 | 216,022 | 219,434 | 222,797 | 226,319 |
| 31 | 233,191 | 236,773 | 240,464 | 244,119 | 247,883 | 251,646 | 255,495 | 259,359 |
| 32 | 247,888 | 251,743 | 255,736 | 259,894 | 264,069 | 268,391 | 272,793 | 277,286 |
| 33 | 283,844 | 288,173 | 292,644 | 297,169 | 301,759 | 306,404 | 311,104 | 315,869 |

Table on the Salary Grade of Government Employees, Second Tranche 2025)

This report evaluates the gender-based distribution of **non-academic personnel** at Cavite State University (CvSU). While the University follows the Philippine government's Salary Grade (SG) system—which ensures **equal pay for equal work**—this analysis investigates whether **gender disparities exist in how men and women are distributed across salary levels**.

Using the **Equality and Human Rights Commission's (EHRC)** 6-step reporting framework, the report focuses on **structural pay inequality**—particularly occupational clustering by gender—despite formal pay equity.

2. Methodology

Data from non-academic employee records were disaggregated by gender and salary grade. Since the University implements standardized SG-based compensation, we use **distribution across SGs as a proxy for wage stratification**.

- **Total Non-Academic Employees: 538**
 - **Male: 289 (53.7%)**
 - **Female: 249 (46.3%)**

3. Key Findings

3.1 Gender Representation by Salary Grade

Although Cavite State University implements a standardized Salary Grade (SG) system that guarantees equal pay for the same job position regardless of gender, the **distribution of male and female employees across different SG levels reveals significant patterns**.

Lower Salary Grades (SG 1–3)

- These are the most populated levels, accounting for more than 60% of all non-academic staff.
- SG 1: Dominated by male employees (91 males vs. 53 females).
- SG 2: Also heavily male-dominated (28 males vs. 3 females).
- SG 3: Interestingly, females slightly outnumber males (87 females vs. 67 males).

These levels typically include those who are working as utility workers, maintenance workers, and entry-level clerical positions. The strong male presence in SG 1 and 2 suggests that manual or labor-intensive roles are predominantly filled by men, while SG 3 shows more gender balance or even female concentration—likely representing clerical support roles.

Middle Salary Grades (SG 4–12)

This range contains many administrative, technical, and specialist roles.

- More gender balance is observed here, with nearly equal counts of male and female employees in SGs 7 to 12.

- For example:
 - SG 7: 21 males vs. 18 females
 - SG 9: 21 males vs. 10 females
 - SG 12: 13 males vs. 14 females

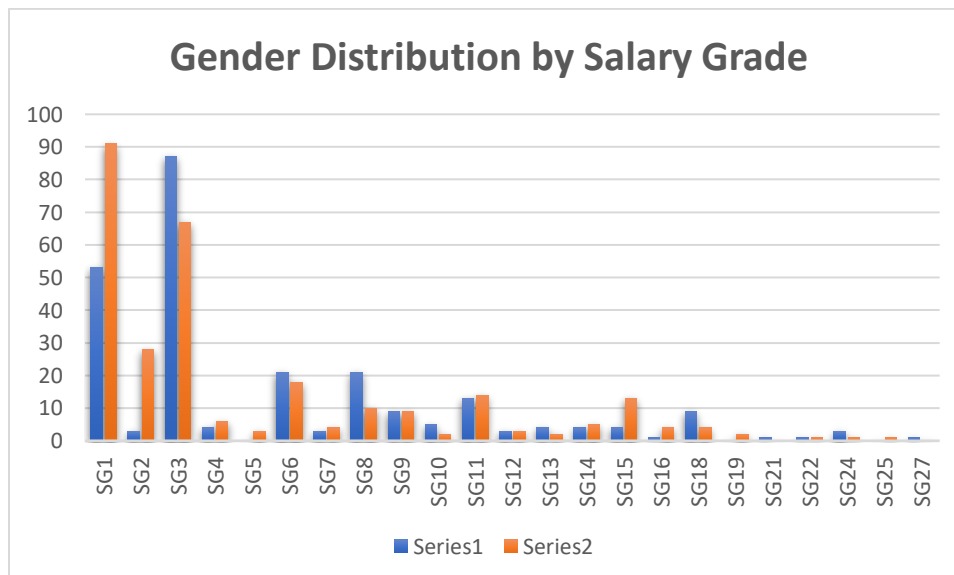
This indicates that in these mid-level positions, women are more equally represented, possibly due to qualifications in administrative and coordination roles.

Upper Salary Grades (SG 13–27)

These positions are **higher-paying**, usually involving **supervisory, technical, or managerial responsibilities**.

- Males consistently outnumber females in this upper salary grade.
- Notable examples:
 - **SG 15**: 13 males vs. 4 females
 - **SG 18**: 9 males vs. 4 females
 - **SG 24**: 3 males vs. 1 female
 - **SG 27**: 1 male, **no female**

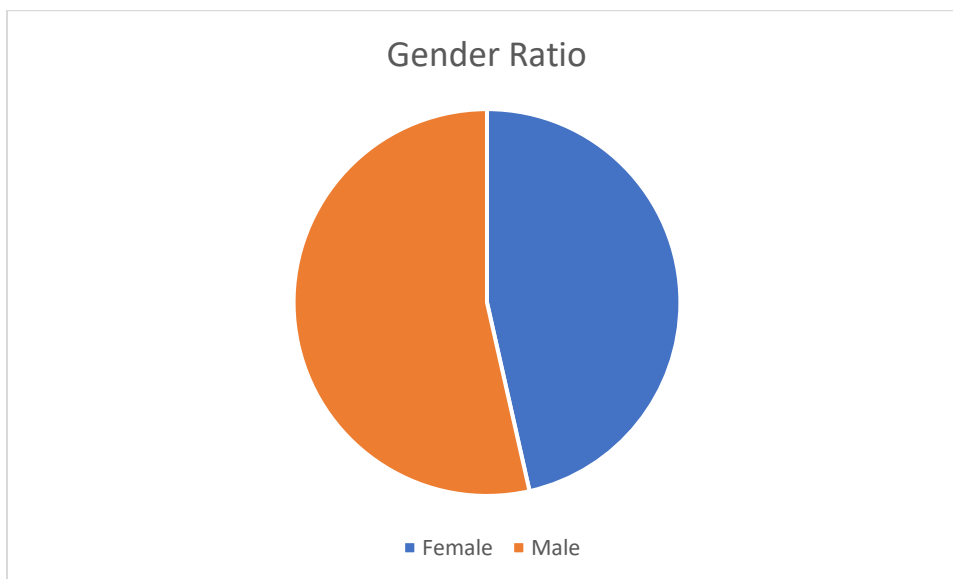
Female representation in these upper SG levels is limited, suggesting potential barriers in access to higher-level roles, or a slower rate of promotion compared to their male counterparts.



4. Analysis and Interpretation

There is **no formal pay gap**, as Cavite State University adheres to a fixed SG-based salary structure. However, the data reveal gender-based clustering by salary grade:

- ◆ Male Employees (289 total / 53.7%)
 - Males dominate SG 1 and SG 2, with 91 and 28 employees respectively.
 - They also have notable representation in SG 3, SG 7 to SG 15, and continue to appear in upper SGs (SG 18, 21, 24).
 - This suggests that male employees are more prevalent in both lower and upper SG roles, including utility, technical, and supervisory positions.
- ◆ Female Employees (249 total / 46.3%)
 - Females outnumber males in SG 3 (87 vs. 67) and are present across mid-level SGs (SG 7–12).
 - However, female representation drops at the higher SG levels, with only 1 female each in SG 25 and SG 27.



Male employees are overrepresented in both the lowest and highest SG levels, while females are concentrated in the middle tiers and underrepresented in upper management or specialized technical grades.

5. Conclusion

Cavite State University demonstrates compliance with equal pay policies through its SG-based salary system. However, the **gender representation across SG levels reveals structural patterns**:

- **Men dominate in both low-SG and high-SG positions**, often associated with manual, technical, or supervisory duties.
- **Women are more concentrated in mid-level administrative roles**, with lower presence in the highest SG brackets.

This indicates a **distributional gender gap**, which, while not violating equal pay laws may reflect **institutional or occupational segregation**.